

# DRAFT JOINT HEALTH AND WELLBEING STRATEGY, 2026 - 2031: UPDATE

<b>Relevant Board Member(s)</b>	Keith Spencer – Co-chair/Managing Director, Hillingdon Health and Care Partners Sandra Taylor – Corporate Director, Adult Social Care and Health
<b>Organisation</b>	London Borough of Hillingdon
<b>Report author</b>	Gary Collier - Adult Social Care and Health Directorate, LBH Sharon Stoltz – Adult Social Care and Health Directorate, LBH Keith Spencer – Hillingdon Health and Care Partners
<b>Papers with report</b>	None

## HEADLINE INFORMATION

<b>Summary</b>	This report provides an update on consultation and engagement arrangements on the draft Joint Health & Wellbeing Strategy 2026–2031. It also seeks approval for delegated arrangements to approve the final strategy. The strategy has been developed by Hillingdon Health and Care Partnership (HHCP) on behalf of the Health and Wellbeing Board and reflects extensive input from system partners.
<b>Contribution to plans and strategies</b>	The Health and Wellbeing Strategy is the overarching strategy that sets out partner ambitions to support the health and wellbeing needs of the Hillingdon Place.
<b>Financial Cost</b>	There are no direct cost implications from this report.
<b>Ward(s) affected</b>	All

## RECOMMENDATION

**That the Health and Wellbeing Board notes the consultation and engagement and final strategy approval process approach as described in the report.**

## BACKGROUND

1. The Board has a statutory duty under the Health and Social Care Act, 2012 to produce a Joint Health & Wellbeing Strategy. The Board meeting on 2 December 2025 approved the draft strategy subject to wider stakeholder engagement. This report provides the Board with an update on the approach taken and the intended sign-off process.

### Summary of the Strategy

2. The Board is reminded that the strategy was developed by Hillingdon Health and Care Partners (The GP Confederation, Central and North West London NHS Trust, The

Hillingdon Hospitals and the third sector consortium 3ST) with input from the Council. The draft strategy sets a shared vision for a **fairer, healthier, more integrated Hillingdon** and is structured around the four life-course outcomes:

- Best Start in Life
  - Live Well
  - Age Well
  - Healthy Places
3. There are seven high-impact programmes identified in the draft strategy, including neighbourhood proactive care, hypertension detection, mental health early intervention, frailty and falls, and reducing *No Criteria to Reside*. Delivery is underpinned by Hillingdon's **Place Operating Model**, centred on:
- Three Integrated Neighbourhood Teams, supported by Local Access Hubs.
  - Family Hubs.
  - A Borough-wide Reactive Care Service.
  - The new Hillingdon Hospital, linked seamlessly into community provision.

### **Stakeholder Engagement Approach**

4. Plain English versions of the strategy have been developed for residents and health and care professionals and the approach taken with residents is to link into existing groups as much as possible. The approach to seeking feedback on the draft has been supported by the HHCP Communications Committee, the Public Health Team and the Council's Resident Empowerment Team.

### **Residents**

5. The approach with residents entails a combination of an online survey hosted on the Council's website and engaging with existing fora and resident group. The online survey, which is being promoted by partner organisations, can be accessed via this link: <https://pre.hillingdon.gov.uk/consultations-surveys/joint-health-wellbeing-strategy-2026-2031>.
6. Engagement with existing groups includes:
- Carers Forum
  - Assembly for People with Disabilities
  - Older People's Assembly
  - Hayes End Methodist Group
  - Uxbridge Community Centre
  - Warm Welcome Centres
7. The Public Health Team have targeted information to residents who are members of sports and leisure groups supporting children and young people and their families and adult residents. The team will also be facilitating focus groups in March.
8. The deadline for the consultation has been set to take meeting dates for some of the groups mentioned above into consideration, although some flexibility is being shown with the Older People's Assembly that is not scheduled to meet until 15 April.
9. Healthwatch Hillingdon has agreed to circulate the summary through its communication channels and post the Council website link on its own website.

## **Staff**

10. All Council staff who are residents of the borough have been encouraged to complete the residents' survey; however, a separate survey for staff working for Adults' and Children's Services has been undertaken and a meeting with staff from Housing Services is scheduled to take place in March.
11. Health providers have raised awareness amongst their staff through their internal communication processes, e.g., the newsletter that goes to all practices that are members of the GP Confederation.

## **Stakeholder Engagement Outcomes and Final Strategy Approval**

12. It is proposed that the results of the consultation and engagement process with stakeholders be reported to the Board meeting in June 2026. The Board will be asked to approve the final Joint Health and Wellbeing Strategy for 2026 to 2031 at that meeting.